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Designing Restorative Justice for policing (the MPS): lessons from (or for?) the professionals

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- 1. Restorative Justice and Policing
- 2. This project

Today

- 3. Delivery considerations (for the MPS)
- 4. Where next...?











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- 1. Restorative Justice and Policing
 - Academic knowledge base for the use of RJ in policing
 - UK policy landscape renewed focus on integration of RJ in the CJS, other statutory services, and beyond
 - Empirical evidence of effective policing practice across the UK









Shapland et al (2017)

- Delivery structures and processes; service awareness; cultural barriers
- The need for resources and sufficient time
- Data sharing agreements
- The need for evaluation

Marder (2020)

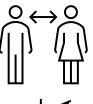
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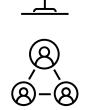
- Justice agencies dilute restorative justice in ways that mirror their goals and priorities
- Necessary to recognise the states role on RJ services and service development

Clamp and O'Mahoney (2021)

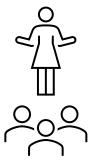
- Widespread use of RJ across police forces, inc. growth of dedicated team
- Rise in for-profit providers
- Need for organisational (shared) goals
- The need for evaluation



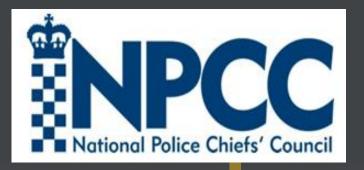








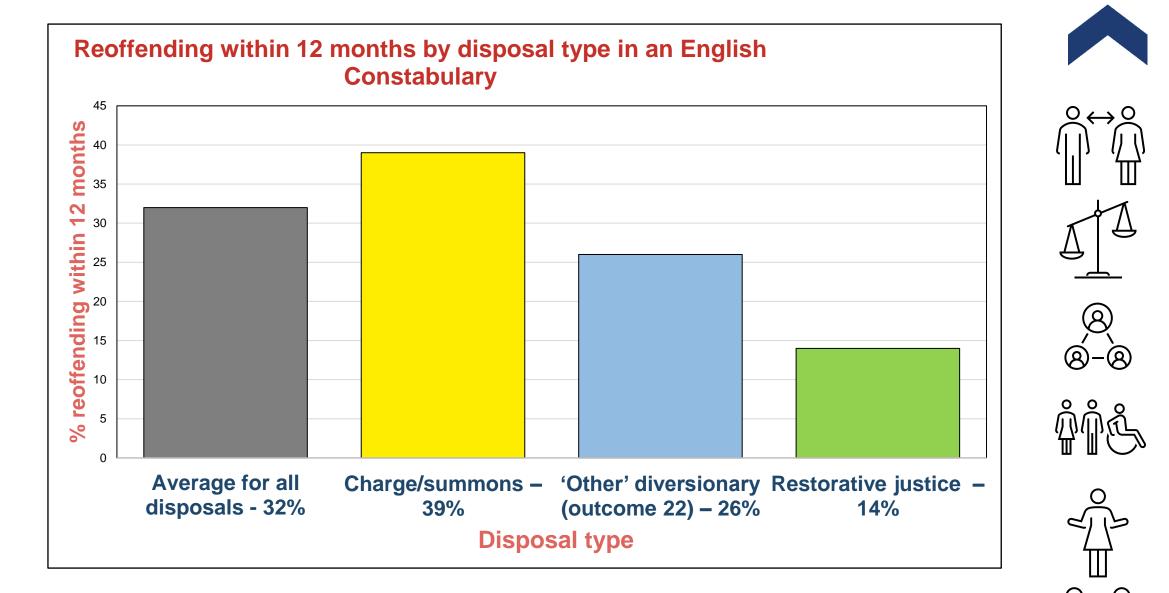






Working group revising the definitions of RJ & RP

 Feed into how forces employ these interventions
 Use of 'Outcome 22' (Out of Court Disposals -OoCDs)



- 36 months of police data up to early 2022 from an English Police Force
- Reoffending = offender committing a crime having committed another crime within the last 365 days

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2. The project

- Commissioned by MPS in late 2021
- Provide data and evidence for the redevelopment and deployment of RJ policy and practice
- Focus on VAWG and YV
- Three elements to the work....











Policy Development Consultation

- Engage with a range of key and experienced stakeholders
- Report detailing opportunities and challenges for redeveloping RJ services

Rapid Evidence Assessment

- Focusing existing quality research in VAWG and YV
- Report for each, detailing 'benefits', 'challenges' and 'delivery considerations'

Films on key aspects of MPS RJ development

- Series of 5 films for internal and/or external audiences
- We will see some as part of this presentation











Key challenges for the MPS



- Dedicated, but small RJ team in a force of 33,000 front-line officers
- Institutional inertia
- Complex sub-contacted services (and relationship) with MOPAC



4. Delivery considerations

- The importance of workable definitions AND applications of RJ;
- ii. Benefits of different models of provision;
- iii. Approaches for effectively integrating RJ into policy and practice;
- iv. Developing organizational 'restorative culture';
- v. Dealing with serious and complex cases;
- vi. Measuring and evaluating successes.







ii. Different models of provision

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Model	Benefit	Challenges	ୖ⇔୦
Internal 'integrated'	More control Data sharing Utilise existing relationships	Reflect org. practice Absorbed by other work Neutrality of offer?	
External 'contracted'	External expertise 'core business' Additional accountability	Data sharing agreements Retendering is costly Professional standards	® ⊗-⊗ ハ๊ฏ๊ณึ
Mixed 'split service'	What is in-house, what is contracted?	Needs effective and open channels of dialogue	

Data sharing (Shapland et al, 2017); Rise of for-profit providers (Clamp,O'Mahoney, 2019); top-down and bottom-up services (Hobson et al, 2022)

Tiered RJ decision making model for internal RJ services

As used by: Restorative Gloucestershire, Gloucestershire Constabulary

(cf. Clamp and O'Mahoney, 2012)

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RJ Intervention type decision	Suitability considerations / criteria
RJ LEVEL 1 Usually safe to facilitate an RJ intervention. Can be facilitated by RJ trained police officers or PCSOs. If unsure, please contact RJ SGT	 No public interest factors No reason to make a referral to or need for support from other agencies No vulnerability with any of the parties involved, consider victims needs and wishes Summary or either way offences Swift and completion within 3 months Harmer must accept responsibility
RJ LEVEL 2 Often suitable although not always straight forward, requires consideration. Refer into Restorative Gloucestershire. In all cases seek guidance and supervision from Restorative Gloucestershire	 Serious crimes by definition but minor in the individual circumstances (see Hate Crime Eligibility below) Crime that is local priority e.g., theft Serious acquisitive crime Consider risk of reoccurrence Consider offending history Dealt with slow time Where there may be vulnerabilities / additional needs Summary, either way and indictable offences
RJ LEVEL 3 Can be suitable, there are risks that would need to be carefully managed. Always refer into Restorative Gloucestershire. Seek advice from Restorative Gloucestershire team. All referrals of this nature require ratification by the RG Manager	 Domestic Abuse Hate Crime or Incident Sex offences / Harmful Sexual Behaviour A crime where formal sanction offers more appropriate support or intervention to either party e.g., vulnerable harmer A crime where formal sanction is essential to ensure that proper record is made of behaviour that is of 'significant risk' Post sentence intervention

Policy:

- Embed policy throughout the organisation (Clamp and O'Mahoney, 2021)
- The benefit for strong (and stable) governance structures (Marder, 2020)
- Remember data sharing! (Shapand, 2017)

Practice:

- New two-tier OoCD framework gives significant potential to apply RJ move widely as a disposal type. MPS is not, but other forces are, currently using 'Outcome 22' for RJ disposals, which provides:
 - > the potential for a significant increase in 'resolved' incidents
 - an easy way to record and monitor those processes undertaken by officers









- Push in academic and service provider discourse for RJ in VAWG / serious complex cases - like all cases, this requires comprehensive dynamic and well-informed Risk assessment.
- This Risk Assessment is more complex, especially when dealing with VAWG – and deal with SV and DV differently (cf. Keenan, 2022)
- The need for expert input to training / practice/ cooperative working (CF. Monckton-Smith, 2020)











The Homicide Timeline,

Professor Jane Monckton-Smith (2020)

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Pre-relationship history

Criminal record or allegations from former partners of control, domestic abuse or stalking. Victims often aware but do not always believe reports.

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Early relationship

Relationship sped up with early declarations of love, possessiveness and jealousy.

Trigger/s

An event occurs which threatens the control of the perpetrator. Usually separation or its potential. May be a physical or mental illness or financial problems.

Change in thinking Feelings of revenge, injustice or

humiliation may drive a decision to resolve issues, through either moving on, revenge, or potentially

Escalation

Relationship

risk markers.

An increase in frequency or severity of control tactics, like suicide threats, begging, violence and stalking. Attempts to reinstate control.

Relationship dominated by coercive

control, usually with some of the high

Planning

May include buying weapons, seeking opportunities to get victim alone, stalking and threats.





homicide.

May involve extreme violence, suicide, suspicious death, missing person, multiple victims (including children).

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Recommendation 7: End to blanket bans.

PCCs should remove any blanket bans on funding restorative justice for certain offence types, instead they should ensure that there are specialist staff trained for serious and complex cases available to assess the risks associated with a particular type of offence or additional need. This should be underpinned by a robust organisational (or ideally a national) policy that provides referring agencies and potential service users with a clear explanation as to why a case cannot be progressed

4. So where next?

- RJ had a mixed reception at the MPS?
- The 2-tier framework of OoCD is being introduced to further RJ OoCD
- The APPC guidance is being revised (but by how much?)
- Consultation a on new victims bill (that doesn't mention RJ)
- We are reviewing another large UK force's RJ policies, practice, and outcomes...









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